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# SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D. C. 20549

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## FORM 10-Q

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended August 2, 2003

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-23071

### THE CHILDREN'S PLACE RETAIL STORES, INC.

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**31-1241495**

(I. R. S. employer identification number)

**915 Secaucus Road**

**Secaucus, New Jersey 07094**

(Address of Principal Executive Offices) (Zip Code)

**(201) 558-2400**

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is an accelerated filer.

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, par value \$0.10 per share, outstanding at September 10, 2003: 26,628,998 shares.

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**THE CHILDREN'S PLACE RETAIL STORES, INC.**

**QUARTERLY REPORT ON FORM 10-Q**

**FOR THE PERIOD ENDED AUGUST 2, 2003**

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## PART I—FINANCIAL INFORMATION

### Item 1. CONSOLIDATED FINANCIAL STATEMENTS

#### THE CHILDREN'S PLACE RETAIL STORES, INC. AND SUBSIDIARIES

#### CONSOLIDATED BALANCE SHEETS (In thousands, except per share amounts)

	August 2, 2003	February 1, 2003	August 3, 2002
	(Unaudited)		(Unaudited)
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 25,194	\$ 36,645	\$ 31,705
Accounts receivable	15,412	13,571	17,506
Inventories	87,321	75,417	62,261
Prepaid expenses and other current assets	25,749	19,277	18,986
Deferred income taxes	293	293	4,551
	153,969	145,203	135,009
Property and equipment, net	154,617	155,000	159,645
Other assets	9,326	9,125	6,148
	317,912	309,328	300,802
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>			
<b>LIABILITIES:</b>			
Current liabilities:			
Revolving credit facility	\$ 426	\$ 0	\$ 0
Accounts payable	35,488	30,805	29,169
Taxes payable	345	198	179
Accrued expenses, interest and other current liabilities	40,473	34,926	35,790
	76,732	65,929	65,138
Other long-term liabilities	15,189	14,391	12,169
	91,921	80,320	77,307
<b>COMMITMENTS AND CONTINGENCIES</b>			
<b>STOCKHOLDERS' EQUITY:</b>			
Common stock, \$0.10 par value; 100,000,000 shares authorized; 26,627,522 shares, 26,569,864 shares and 26,504,808 shares issued and outstanding, at August 2, 2003, February 1, 2003 and August 3, 2002, respectively			
	2,663	2,657	2,650

Additional paid-in capital	99,221	98,765	97,686
Accumulated other comprehensive income (loss)	604	253	(281)
Retained earnings	123,503	127,333	123,440
	<u>          </u>	<u>          </u>	<u>          </u>
Total stockholders' equity	225,991	229,008	223,495
	<u>          </u>	<u>          </u>	<u>          </u>
Total liabilities and stockholders' equity	\$ 317,912	\$ 309,328	\$ 300,802
	<u>          </u>	<u>          </u>	<u>          </u>

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

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**THE CHILDREN'S PLACE RETAIL STORES, INC.  
AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)**

(In thousands, except per share amounts)

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002	August 2, 2003	August 3, 2002
Net sales	\$ 159,082	\$ 128,295	\$ 340,092	\$ 301,342
Cost of sales	108,612	91,909	219,732	185,828
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Gross profit	50,470	36,386	120,360	115,514
Selling, general and administrative expenses	55,988	44,597	107,379	90,970
Depreciation and amortization	9,875	8,441	19,403	16,711
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Operating (loss) income	(15,393)	(16,652)	(6,422)	7,833
Interest income, net	52	118	145	364
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
(Loss) income before income taxes	(15,341)	(16,534)	(6,277)	8,197
(Benefit) provision for income taxes	(5,982)	(6,367)	(2,447)	3,156
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Net (loss) income	\$ (9,359)	\$ (10,167)	\$ (3,830)	\$ 5,041
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Basic net (loss) income per common share	\$ (0.35)	\$ (0.38)	\$ (0.14)	\$ 0.19
Basic weighted average common shares outstanding	26,620	26,492	26,609	26,460
Diluted net (loss) income per common share	\$ (0.35)	\$ (0.38)	\$ (0.14)	\$ 0.19
Diluted weighted average common shares outstanding	26,620	26,492	26,609	27,219

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

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**THE CHILDREN'S PLACE RETAIL STORES, INC.  
AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)**

(In thousands)

	Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net (loss) income	\$ (3,830)	\$ 5,041
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Depreciation and amortization	19,403	16,711
Deferred financing fee amortization	30	30

Loss on disposals of property and equipment	263	325
Deferred taxes	0	(688)
Deferred rent	1,110	1,201
Changes in operating assets and liabilities:		
Accounts receivable	(1,646)	(5,611)
Inventories	(11,400)	(3,166)
Prepaid expenses and other current assets	(6,414)	(6,989)
Other assets	(53)	(11)
Accounts payable	4,517	6,992
Accrued expenses, interest and other current liabilities	4,214	(2,047)
Total adjustments	10,024	6,747
Net cash provided by operating activities	6,194	11,788
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Property and equipment purchases and lease acquisition	(18,353)	(26,704)
Net cash used in investing activities	(18,353)	(26,704)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Exercise of stock options and employee stock purchases	462	1,699
Deferred financing costs	(175)	0
Borrowings under revolving credit facility	38,940	13,228
Repayments under revolving credit facility	(38,514)	(13,228)
Net cash provided by financing activities	713	1,699
Effect of exchange rate changes on cash	(5)	(269)
Net decrease in cash and cash equivalents	(11,451)	(13,486)
Cash and cash equivalents, beginning of period	36,645	45,191
Cash and cash equivalents, end of period	\$ 25,194	\$ 31,705
<b>OTHER CASH FLOW INFORMATION:</b>		
Cash paid during the period for interest	\$ 87	\$ 60
Cash paid during the period for income taxes	1,104	14,735

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

**THE CHILDREN'S PLACE RETAIL STORES, INC.  
AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

**1. BASIS OF PRESENTATION**

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") for interim financial information. Certain information and footnote disclosures required by GAAP for complete financial statements have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. In the opinion of management, the accompanying unaudited financial statements contain all material adjustments, consisting of normal recurring accruals, necessary to present fairly the Company's financial position, results of operations and cash flow for the periods indicated, and have been prepared in a manner consistent with the audited financial statements as of February 1, 2003. These financial statements should be read in conjunction with the audited financial statements and footnotes for the fiscal year ended February 1, 2003 included in the Company's Annual Report on Form 10-K for the year ended February 1, 2003 filed with the Securities and Exchange Commission. Due to the seasonal nature of the Company's business, the results of operations for the twenty-six weeks ended August 2, 2003 and August 3, 2002 are not necessarily indicative of operating results for a full fiscal year.

**2. NET (LOSS) INCOME PER COMMON SHARE**

In accordance with Statement of Financial Accounting Standards No. 128, "Earnings Per Share," the following table reconciles net (loss) income and share amounts utilized to calculate basic and diluted net income per common share.

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002	August 2, 2003	August 3, 2002
Net (loss) income (in thousands)	\$ (9,359)	\$ (10,167)	\$ (3,830)	\$ 5,041

Basic shares	26,619,649	26,492,003	26,609,417	26,459,877
Dilutive effect of stock options	0	0	0	758,970
Dilutive shares	26,619,649	26,492,003	26,609,417	27,218,847
Antidilutive options	1,334,659	1,062,377	1,390,922	299,974

The net loss per share presented in the consolidated statements of income for the thirteen and twenty-six weeks ended August 2, 2003 and the thirteen weeks ended August 3, 2002, excludes the dilutive effect of stock options, which would be antidilutive as a result of the net loss.

Antidilutive options consist of the weighted average of stock options for the respective periods ended August 2, 2003 and August 3, 2002 that had an exercise price greater than the average market price during the period. Such options are therefore excluded from the computation of diluted shares.

### 3. STOCK BASED COMPENSATION

In December 2002, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 148, "Accounting for Stock-Based Compensation Transition and Disclosure" ("SFAS 148"). SFAS 148 amends SFAS No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123"), to provide alternative methods of transition to the fair value method of accounting for stock-based employee compensation. In addition, SFAS 148 amends the disclosure

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provisions of SFAS 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. SFAS 148 does not amend SFAS 123 to require companies to account for their employee stock-based awards using the fair value method. However, the disclosure provisions are required for all companies with stock-based employee compensation, regardless of whether they utilize the fair value method of accounting described in SFAS 123 or the intrinsic value method described in Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees" ("APB 25").

The Company accounts for its stock option plans and its employee stock purchase plan under the intrinsic value method described in APB 25. Accordingly, no compensation expense has been recognized for stock-based compensation, since the options granted were at prices that equaled or exceeded their estimated fair market value at the date of grant. If compensation expense for the Company's stock options and employee stock purchases issued during the thirteen weeks and twenty-six weeks ended August 2, 2003 and August 3, 2002 had been determined based on the fair value method of accounting, in accordance with SFAS 123, the Company's net (loss) income would have been adjusted to the pro forma amounts indicated below for the thirteen weeks and twenty-six weeks ended August 2, 2003 and August 3, 2002, respectively:

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002	August 2, 2003	August 3, 2002
Net (loss) income—(in thousands)				
As reported	\$ (9,359)	\$ (10,167)	\$ (3,830)	\$ 5,041
Deduct: Total stock-based compensation expense determined under fair value based method for all awards, net of related tax effects	1,019	1,034	2,125	2,015
Pro forma	\$ (10,378)	\$ (11,201)	\$ (5,955)	\$ 3,026
(Loss) earnings per share—				
Basic—as reported	\$ (0.35)	\$ (0.38)	\$ (0.14)	\$ 0.19
Basic—pro forma	\$ (0.39)	\$ (0.42)	\$ (0.22)	\$ 0.11
Diluted—as reported	\$ (0.35)	\$ (0.38)	\$ (0.14)	\$ 0.19
Diluted—pro forma	\$ (0.39)	\$ (0.42)	\$ (0.22)	\$ 0.11

### 4. COMPREHENSIVE (LOSS) INCOME

The following table presents the Company's comprehensive (loss) income (in thousands):

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002	August 2, 2003	August 3, 2002
Net (loss) income	\$ (9,359)	\$ (10,167)	\$ (3,830)	\$ 5,041
Translation adjustments	37	(269)	351	(269)
Comprehensive (loss) income	\$ (9,322)	\$ (10,436)	\$ (3,479)	\$ 4,772

### 5. WELLS FARGO CREDIT FACILITY

In April 2003, the Company amended, restated and extended its principal working capital facility for a term of 3 years to April 2006 with one year renewal options. Previously, Foothill Capital Corporation had assigned its rights under this facility to Wells Fargo Retail Finance LLC ("Wells Fargo"). The amended and restated working capital facility with Wells Fargo (the "Wells Fargo Credit

Facility") was increased during the thirteen weeks ended August 2, 2003 and currently provides for borrowings up to \$85 million (including a sublimit for letters of credit of \$80 million). The Wells Fargo Credit Facility also contains provisions to increase borrowings up to \$120 million (including a sublimit for letters of credit of \$100 million), subject to sufficient collateralization and the syndication of the incremental line of borrowing. The amount that may be borrowed under the Wells Fargo Credit Facility depends on the Company's levels of inventory and accounts receivable. Amounts outstanding under the facility bear interest at a floating rate equal to the prime rate or, at the Company's option, a LIBOR rate plus a pre-determined spread. The LIBOR spread is 1.50% to 3.00%, depending on the Company's level of availability from time to time. The Wells Fargo Credit Facility contains covenants, including, among others, certain limitations on the Company's annual capital expenditures, and maintenance of certain levels of excess collateral, as well as a prohibition on the payment of dividends. As of August 2, 2003, the Company was in compliance with all of its covenants under the Wells Fargo Credit Facility. Credit extended under the Wells Fargo Credit Facility is secured by a first priority security interest in all the assets of the Company, except for its assets in Canada.

## 6. INSURANCE PROCEEDS

During the twenty-six weeks ended August 2, 2003, the Company received approximately \$1.5 million in a partial settlement of its business interruption claim for its World Trade Center store. During the twenty-six weeks ended August 3, 2002, the Company received approximately \$1.3 million in insurance proceeds, which included approximately \$1.1 million for the settlement of a property claim for one of our distribution centers. These proceeds reduced selling, general and administrative expenses on the Company's consolidated statement of income.

## 7. LITIGATION

The Company is involved in various legal proceedings arising in the normal course of its business. In the opinion of management, any ultimate liability arising out of such proceedings will not have a material adverse effect on the Company's financial position or results of operations.

## 8. RECENT ACCOUNTING PRONOUNCEMENTS

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement No. 133 on Derivative Instruments and Hedging Activities" ("SFAS 149"). SFAS 149 amends and clarifies the accounting for derivative instruments, including certain derivative instruments embedded in other contracts and for hedging activities under SFAS No. 133. The adoption of SFAS 149 is not expected to have a material impact on the financial position or results of operations as the Company does not engage in derivative activity.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity" ("SFAS 150"). SFAS 150 establishes standards for how a company classifies and measures certain financial instruments with characteristics of both liabilities and equity. Pursuant to SFAS 150, such freestanding financial instruments (i.e., those entered into separately from an entity's other financial instruments or equity transactions or that are legally detachable and separately exercisable) must be classified as liabilities or, in some cases, assets. In addition, SFAS 150 requires that financial instruments containing obligations to repurchase the issuing entity's equity shares and, under certain circumstances, obligations that are settled by delivery of the issuer's shares be classified as liabilities. SFAS 150 is effective for financial instruments entered into or modified after May 31, 2003 and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The adoption of SFAS 150 is not expected to have a material impact on the Company's results of operations, financial position or cash flows, as the Company does not have financial instruments that have the characteristics of both liabilities and equity.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of federal securities laws, which are intended to be covered by the safe harbors created thereby. Those statements include, but may not be limited to, the discussions of the Company's operating and growth strategy. Investors are cautioned that all forward-looking statements involve risks and uncertainties including, without limitation, those set forth under the caption "Risk Factors" in the Business section of the Company's Annual Report on Form 10-K for the year ended February 1, 2003. Although the Company believes that the assumptions underlying the forward-looking statements contained herein are reasonable, any of the assumptions could prove to be inaccurate, and therefore, there can be no assurance that the forward-looking statements included in this Quarterly Report on Form 10-Q will prove to be accurate. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the objectives and plans of the Company will be achieved. The Company undertakes no obligation to publicly release any revisions to any forward-looking statements contained herein to reflect events and circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events.*

*The following discussion should be read in conjunction with the Company's unaudited financial statements and notes thereto included elsewhere in this Quarterly Report on Form 10-Q and the annual audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended February 1, 2003, filed with the Securities and Exchange Commission.*

### Critical Accounting Policies

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported revenues and expenses during the reported period. Actual results could differ from our estimates. The accounting policies that we believe are the most critical to aid in fully understanding and evaluating reported financial results include the following:

**Revenue Recognition**—Sales are recognized upon purchase by customers at our retail stores or when shipped from our distribution center if the product was purchased via the internet, net of anticipated returns. Actual merchandise return rates have historically been within our expectations and the allowance established. However, in the unlikely event that the actual rate of sales returns by customers increased significantly, our operational results could be adversely affected. Our policy with respect to gift cards is to record revenue as the gift cards are redeemed for merchandise. Prior to their redemption, gift cards are

recorded as a liability. Revenue is deferred for our private label credit card promotions that provide a future discount on purchases once a minimum customer purchase threshold is satisfied.

**Inventory Valuation**—Merchandise inventories are stated at the lower of average cost or market, using the retail inventory method. Under the retail inventory method, the valuation of inventories at cost and the resulting gross margins are calculated by applying a cost-to-retail ratio to the retail value of inventories. At any one time, inventories include items that have been marked down to our best estimate of their fair market value. We base our decision to mark down merchandise based upon its current rate of sale, the season, age and sell-through of the item. To the extent that our estimates differ from actual results, additional markdowns may have to be recorded, which could reduce our gross margins and operating results. Our success is largely dependent upon our ability to gauge the fashion taste of our customers and provide a well-balanced merchandise assortment that satisfies customer

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demand. Any inability to provide the proper quantity of appropriate merchandise in a timely manner could increase future markdown rates.

**Impairment of Assets**—We continually evaluate each store's performance and measure the carrying value of each location's fixed assets, principally leasehold improvements and fixtures, versus its projected cash flows. An impairment loss is recorded if the projected future cash flows are insufficient to recapture the net book value of their assets. To the extent our estimates of future cash flows are incorrect, additional impairment charges may be recorded in future periods.

**Litigation**—We are involved in various legal proceedings arising in the normal course of our business. In our opinion, any ultimate liability arising out of such proceedings will not have a material adverse effect on our business.

**Stock Options**—We record no compensation expense on our financial statements for stock-based compensation, since we grant stock options at prices that equal or exceed fair market value at the date of the grant. If the Company elects or is required to adopt fair value accounting for its stock-based compensation, the related compensation charge will adversely impact net income. In addition, increases to our stock price would result in more diluted shares outstanding and reduce our diluted net income per common share.

## Results of Operations

The following table sets forth, for the periods indicated, selected income statement data expressed as a percentage of net sales:

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 2, 2003	August 3, 2002	August 2, 2003	August 3, 2002
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	68.3	71.6	64.6	61.7
Gross profit	31.7	28.4	35.4	38.3
Selling, general and administrative expenses	35.2	34.8	31.6	30.2
Depreciation and amortization	6.2	6.6	5.7	5.5
Operating (loss) income	(9.7)	(13.0)	(1.9)	2.6
Interest income, net	0.1	0.1	0.1	0.1
(Loss) income before income taxes	(9.6)	(12.9)	(1.8)	2.7
(Benefit) provision for income taxes	(3.7)	(5.0)	(0.7)	1.0
Net (loss) income	(5.9)%	(7.9)%	(1.1)%	1.7%
Number of stores, end of period	679	600	679	600

### Thirteen Weeks Ended August 2, 2003 (the "Second Quarter 2003") Compared to Thirteen Weeks Ended August 3, 2002 (the "Second Quarter 2002")

Net sales increased by \$30.8 million, or 24%, to \$159.1 million during the Second Quarter 2003 from \$128.3 million during the Second Quarter 2002. During the Second Quarter 2003, we opened 19 new stores and closed 2 stores. Net sales for the 19 new stores, as well as other stores that did not qualify as comparable stores, increased our net sales by \$27.2 million. Our comparable store sales increased 3% and contributed \$3.6 million of our net sales increase in the Second Quarter 2003. Comparable store sales decreased 9% during the Second Quarter 2002.

During the Second Quarter 2003, our comparable store sales increase reflected the impact of strategic initiatives we commenced in fiscal 2002 to improve our negative comparable store sales trend.

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These initiatives included a more focused product offering with a greater concentration of basic merchandise, as well as, improved garment quality and the reduction of our prices to an everyday value pricing strategy. During the Second Quarter 2003, our comparable store sales increase was primarily the result of increases in the number of comparable store transactions, increases in our average transaction size and the number of full price units sold, partially offset by lower average unit selling prices due largely to our strategic decision to lower prices.

During the four weeks ended August 30, 2003, we experienced a 1% comparable store sales increase, as compared to a 16% comparable store sales decline in the four weeks ended August 31, 2002. We believe our August comparable store sales increase was favorably impacted by the implementation of our strategic initiatives, as discussed above, partially offset by the mid-August blackout that impacted our heavy concentration of stores in the Northeast and Midwest.

Gross profit increased by \$14.1 million to \$50.5 million during the Second Quarter 2003 from \$36.4 million during the Second Quarter 2002. As a percentage of net sales, gross profit increased to 31.7% during the Second Quarter 2003 from 28.4% during the Second Quarter 2002. The increase in gross profit, as a percentage of net sales, was principally due to lower markdowns and the leveraging of occupancy costs over a larger sales base, partially offset by a lower initial markup due to our strategic decision to lower prices.

Selling, general and administrative expenses increased \$11.4 million to \$56.0 million during the Second Quarter 2003 from \$44.6 million during the Second Quarter 2002. Selling, general and administrative expenses were 35.2% of net sales during the Second Quarter 2003 as compared with 34.8% of net sales during the Second Quarter 2002. This increase, as a percentage of net sales, was primarily due to increased marketing costs to promote brand awareness of The Children's Place and increased store payroll to enhance our customer service. These expenses were partially offset by the leveraging of our corporate administrative payroll and lower medical expenses. In addition, the impact of lower pre-opening costs associated with the opening of 19 new stores in the Second Quarter 2003, as compared to 46 new stores opened in the Second Quarter 2002, mostly offset the approximately \$1.1 million in insurance proceeds received in the Second Quarter 2002 from a property claim settlement for one of our distribution centers.

Depreciation and amortization amounted to \$9.9 million, or 6.2% of net sales, during the Second Quarter 2003, as compared to \$8.4 million, or 6.6% of net sales, during the Second Quarter 2002. The increase in depreciation and amortization primarily was a result of increases to our store base and increased software amortization. As a percentage of net sales, depreciation and amortization decreased as a result of the leveraging over a larger sales base.

Our benefit for income taxes was \$6.0 million in the Second Quarter 2003, as compared to a \$6.4 million benefit in the Second Quarter 2002. Our effective tax rate was 39.0% and 38.5% during the Second Quarter 2003 and the Second Quarter 2002, respectively.

Our net loss in the Second Quarter 2003 decreased to \$9.4 million from \$10.2 million during the Second Quarter 2002, due to the factors discussed above.

### **Twenty-Six Weeks Ended August 2, 2003 Compared to Twenty-Six Weeks Ended August 3, 2002**

Net sales increased \$38.8 million, or 13%, to \$340.1 million during the twenty-six weeks ended August 2, 2003 from \$301.3 million during the twenty-six weeks ended August 3, 2002. During the twenty-six weeks ended August 2, 2003, we opened 38 stores and closed 2 stores. Net sales for the 38 stores opened during the twenty-six weeks ended August 2, 2003, as well as other stores that did not qualify as comparable stores, contributed \$55.1 million of the net sales increase. This net sales increase was partially offset by a 6% comparable store sales decline during the twenty-six weeks ended August 2, 2003, which decreased our net sales by \$16.3 million. Comparable store sales declined 10% during the

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twenty-six weeks ended August 3, 2002. During the twenty-six weeks ended August 2, 2003, our comparable store sales decline primarily was the result of a decrease in our average dollar transaction size, due largely to our strategic decision to lower prices, partially offset by an increase in the number of comparable store transactions.

Gross profit increased by \$4.9 million during the twenty-six weeks ended August 2, 2003 to \$120.4 million from \$115.5 million during the twenty-six weeks ended August 3, 2002. As a percentage of net sales, gross profit decreased to 35.4% during the twenty-six weeks ended August 2, 2003 from 38.3% during the twenty-six weeks ended August 3, 2002. The decrease in gross profit, as a percentage of net sales, was principally due to lower initial markups associated with our strategic decision to lower prices, higher occupancy costs and higher markdowns. Occupancy costs were higher, as a percentage of net sales, due to our comparable store sales decline and increased occupancy costs from new stores that have not been open long enough to leverage their rent through an established store base.

Selling, general and administrative expenses increased \$16.4 million to \$107.4 million during the twenty-six weeks ended August 2, 2003 from \$91.0 million during the twenty-six weeks ended August 3, 2002. Selling, general and administrative expenses were 31.6% of net sales during the twenty-six weeks ended August 2, 2003 as compared with 30.2% of net sales during the twenty-six weeks ended August 3, 2002. As a percentage of net sales, selling, general and administrative expenses increased due to higher store payroll and higher marketing costs, partially offset by lower pre-opening costs and the leveraging of corporate administrative payroll. Store payroll, as a percentage of net sales, was unfavorably impacted by our comparable store sales decline and an increase in store payroll to improve customer service.

Depreciation and amortization amounted to \$19.4 million, or 5.7% of net sales, during the twenty-six weeks ended August 2, 2003, as compared to \$16.7 million, or 5.5% of net sales, during the twenty-six weeks ended August 3, 2002. The increase in depreciation and amortization primarily was a result of a larger store base and increased software amortization.

Our benefit for income taxes for the twenty-six weeks ended August 2, 2003 was \$2.4 million. During the twenty-six weeks ended August 3, 2002, we recorded a tax provision of \$3.2 million, due to our net earnings. Our effective tax rate was 39.0% and 38.5% during the twenty-six weeks ended August 2, 2003 and the twenty-six weeks ended August 3, 2002, respectively.

Due to the factors discussed above, we recorded a net loss of \$3.8 million during the twenty-six weeks ended August 2, 2003 as compared to net income of \$5.0 million during the twenty-six weeks ended August 3, 2002.

### **Liquidity and Capital Resources**

#### **Debt Service/Liquidity**

Our primary uses of cash are financing new store openings and providing for working capital, which principally represents the purchase of inventory. Our working capital needs follow a seasonal pattern, peaking during the second and third quarters when inventory is purchased for the back to school and holiday seasons. We have been able to meet our cash needs principally by using cash on hand, cash flows from operations and seasonal borrowings under our working capital facilities. As of August 2, 2003, we had no long-term debt obligations.



In April 2003, we amended, restated and extended our principal working capital facility for a term of 3 years to April 2006 with one year renewal options. Previously, Foothill Capital Corporation had assigned its rights under this facility to Wells Fargo Retail Finance LLC ("Wells Fargo"). The amended and restated working capital facility with Wells Fargo (the "Wells Fargo Credit Facility") was increased during the thirteen weeks ended August 2, 2003 and currently provides for borrowings up to \$85 million (including a sublimit for letters of credit of \$80 million). The Wells Fargo Credit Facility

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also contains provisions to increase borrowings up to \$120 million (including a sublimit for letters of credit of \$100 million), subject to sufficient collateralization and the syndication of the incremental line of borrowing. The amount that may be borrowed under the Wells Fargo Credit Facility depends on our levels of inventory and accounts receivable. Amounts outstanding under the facility bear interest at a floating rate equal to the prime rate or, at our option, a LIBOR rate plus a pre-determined spread. The LIBOR spread is 1.50% to 3.00%, depending on our level of availability from time to time. The Wells Fargo Credit Facility contains covenants, including, among others, certain limitations on our annual capital expenditures, and maintenance of certain levels of excess collateral, as well as a prohibition on the payment of dividends. Credit extended under the Wells Fargo Credit Facility is secured by a first priority security interest in all our assets, except for our assets in Canada.

As of August 2, 2003, we had no borrowings under our Wells Fargo Credit Facility and had outstanding letters of credit of \$34.8 million. Availability under the Wells Fargo Credit Facility was \$50.2 million. The maximum outstanding letter of credit usage under our working capital facility during the twenty-six weeks ended August 2, 2003 was \$36.3 million. As of August 2, 2003, we were in compliance with all of our covenants under the Wells Fargo Credit Facility.

To support our Canadian operations, we have also entered into a \$7.2 million facility with Toronto Dominion Bank that is secured by a standby letter of credit. Our Canadian credit facility is currently collateralized to provide for \$1.8 million in borrowings. As of August 2, 2003, we had \$0.4 million in borrowings under our Canadian facility and had outstanding letters of credit of \$0.1 million. The maximum outstanding usage under our Canadian credit facility was \$1.8 million during the twenty-six weeks ended August 2, 2003. Interest rates charged under the Canadian credit facility were 4.75% as of August 2, 2003.

### Cash Flows/Capital Expenditures

During the twenty-six weeks ended August 2, 2003 and the twenty-six weeks ended August 3, 2002, operating activities provided \$6.2 million and \$11.8 million in cash flow, respectively. During the twenty-six weeks ended August 2, 2003, cash flows provided by operating activities decreased primarily as a result of higher inventory levels and lower operating earnings, partially offset by increases in current liabilities and lower increases in accounts receivable as compared to the twenty-six weeks ended August 3, 2002. During the twenty-six weeks ended August 2, 2003, we have increased our inventory levels to support our sales. We believe our comparable store sales decline during the twenty-six weeks ended August 3, 2002 could partially be attributed to low inventory levels.

Cash flows used in investing activities were \$18.4 million and \$26.7 million in the twenty-six weeks ended August 2, 2003 and the twenty-six weeks ended August 3, 2002, respectively. Cash flows used in investing activities primarily represented capital expenditures for new store openings and remodelings. The reduction in cash flows used in investing activities reflects the opening of 38 stores in the twenty-six weeks ended August 2, 2003, as compared to 80 stores in the twenty-six weeks ended August 3, 2002. During the twenty-six weeks ended August 2, 2003, we completed 11 store remodels, as compared with 5 store remodels during the twenty-six weeks ended August 3, 2002. Capital expenditures also include hardware and software to support our information systems initiatives, along with ongoing store, office and distribution equipment needs. We continue to anticipate that total capital expenditures during fiscal 2003 will be approximately \$25 million to \$30 million. We plan to fund these capital expenditures primarily with cash on hand and cash flows from operations.

Cash flows provided by financing activities were \$0.7 million during the twenty-six weeks ended August 2, 2003 as compared to \$1.7 million provided by financing activities in the twenty-six weeks ended August 3, 2002. During the twenty-six weeks ended August 2, 2003, cash flows provided by financing activities reflected borrowings under our Canadian credit facility and funds received from the exercise of employee stock options and employee stock purchases, partially offset by deferred financing

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fees. During the twenty-six weeks ended August 3, 2002, cash flow provided by financing activities reflected funds received from the exercise of employee stock options and employee stock purchases.

During fiscal 2003, we anticipate opening approximately 54 stores and closing 5 stores. During the twenty-six weeks ended August 2, 2003, we opened 38 stores and closed 2 stores. We believe that cash on hand, cash generated from operations and funds available under our working capital facilities will be sufficient to fund our capital and other cash flow requirements for at least the next 12 months. In addition, we will consider additional sources of financing to fund our long-term growth, as necessary.

Our ability to meet our capital requirements will depend on our ability to generate cash from operations and successfully implement our strategic initiatives.

### Item 3. Quantitative and Qualitative Disclosures about Market Risks

None.

### Item 4. Controls and Procedures

- (a) *Disclosure controls and procedures.* As of the end of the Company's most recently completed fiscal quarter covered by this report, the Company carried out an evaluation, with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures pursuant to Securities Exchange Act Rule 13a-15. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in ensuring that Securities Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

(b)

*Changes in internal controls over financial reporting.* There have been no changes in the Company's internal controls over financial reporting that occurred during the Company's last fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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**Part II—Other Information**

**Item 1. Legal Proceedings**

The Company is involved in various legal proceedings arising in the normal course of its business. In the opinion of management, any ultimate liability arising out of such proceedings will not have a material adverse effect on the Company's financial position or results of operations.

**Item 4. Submission to a Vote of Security Holders**

The Company's Annual Meeting of Stockholders was held on June 17, 2003. The following matters were voted on by the stockholders:

1. Election of two Directors. Malcolm Elvey and Sally Kasaks were elected to the Company's Board of Directors for terms expiring in 2006. The results of the voting were as follows: 25,031,898 votes in favor of Mr. Elvey, with 86,698 votes against; 25,031,898 votes in favor of Ms. Kasaks, with 86,698 votes against.

2. Ratification of the selection of Deloitte and Touche LLP as independent public accountants of the Company for the fiscal year ending January 31, 2004. The results of the voting were as follows; 24,965,030 votes in favor, with 151,476 votes against, and 2,090 abstaining.

**Item 6. Exhibits and Reports on Form 8-K**

**(a) Exhibits**

Exhibit No.	Description of Document
10.1	Amendment Number One to Third Amended and Restated Loan and Security Agreement between the Company and Wells Fargo Retail Finance, LLC, dated July 11, 2003.
31	Section 302 Certifications
32	Section 906 Certifications

**(b) Reports on Form 8-K**

First Quarter 2003 Earnings Release, dated May 15, 2003.  
July 2003 Sales Release, dated August 7, 2003.  
Second Quarter 2003 Earnings Release, dated August 14, 2003.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: September 12, 2003

THE CHILDREN'S PLACE  
RETAIL STORES, INC.

By: \_\_\_\_\_ /s/ Ezra Dabah

Chairman of the Board and  
Chief Executive Officer  
(Principal Executive Officer)

Date: September 12, 2003

By: \_\_\_\_\_ /s/ Seth L. Udasin

Vice President and  
Chief Financial Officer  
(Principal Financial Officer)

[915 Secaucus Road Secaucus, New Jersey 07094 \(Address of Principal Executive Offices\) \(Zip Code\)](#)

[\(201\) 558-2400 \(Registrant's Telephone Number, Including Area Code\)](#)

[THE CHILDREN'S PLACE RETAIL STORES, INC. QUARTERLY REPORT ON FORM 10-Q FOR THE PERIOD ENDED AUGUST 2, 2003 TABLE OF CONTENTS](#)

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[PART I—FINANCIAL INFORMATION](#)

[Item 1. CONSOLIDATED FINANCIAL STATEMENTS](#)

[THE CHILDREN'S PLACE RETAIL STORES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME \(Unaudited\) \(In thousands, except per share amounts\)](#)

[THE CHILDREN'S PLACE RETAIL STORES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS \(Unaudited\) \(In thousands\)](#)

[THE CHILDREN'S PLACE RETAIL STORES, INC. AND SUBSIDIARIES](#)

[NOTES TO CONSOLIDATED FINANCIAL STATEMENTS \(Unaudited\)](#)

[Part II—Other Information](#)

[SIGNATURES](#)

**AMENDMENT NUMBER ONE TO THIRD AMENDED AND  
RESTATED LOAN AND SECURITY AGREEMENT**

This Amendment Number One to Third Amended and Restated Loan and Security Agreement ("Amendment") is entered into as of July 11, 2003, by and among **WELLS FARGO RETAIL FINANCE LLC**, a Delaware limited liability company, as Agent and Lender, and **THE CHILDREN'S PLACE RETAIL STORES, INC.**, a Delaware corporation ("Borrower"), in light of the following:

A. Borrower, Agent and Lenders, by assignment, have previously entered into that certain Third Amended and Restated Loan and Security Agreement, dated as of April 25, 2003, as amended (the "Agreement").

B. Borrower, Agent and Lenders desire to further amend the Agreement as provided for and on the conditions herein.

**NOW, THEREFORE**, Borrowers, Agent and Lenders hereby amend and supplement the Agreement as follows:

**1. DEFINITIONS.** All initially capitalized terms used in this Amendment shall have the meanings given to them in the Agreement unless specifically defined herein.

**2. AMENDMENTS.**

(a) The definition of "Maximum Amount" in Section 1.1 of the Agreement is amended in its entirety to read as follows:

"Maximum Amount" means \$85,000,000 as of July 11, 2003 and \$100,000,000 once one or more Lenders have additional commitments in the aggregate of \$15,000,000 *plus* the amount of the Additional Financing if it is provided by the Lenders.

(b) Section 7.19 of the Agreement is amended in its entirety to read as follows:

**7.19 Financial Covenant.** Fail to maintain Availability at all times of not less than \$10,000,000 without being limited by the Maximum Amount.

(c) Schedule C-1 of the Agreement is amended in its entirety as attached to Schedule C-1 to this Amendment which reflects the current Lenders.

**3. REPRESENTATIONS AND WARRANTIES.** Borrower hereby affirms to Agent and Lenders that all of Borrower's representations and warranties set forth in the Agreement are true, complete and accurate in all respects as of the date hereof.

**4. NO DEFAULTS.** Borrower hereby affirms to Agent and Lenders that no Event of Default has occurred and is continuing as of the date hereof.

**5. CONDITION PRECEDENT.** The effectiveness of this Amendment is expressly conditioned upon receipt by Agent of an executed copy of this Amendment.

**6. COSTS AND EXPENSES.** Borrower shall pay to Agent all of Agent's out-of-pocket costs and expenses (including, without limitation, the fees and expenses of its counsel, which counsel may include any local counsel deemed necessary, search fees, filing and recording fees, documentation fees, appraisal fees, travel expenses, and other fees) arising in connection with the preparation, execution, and delivery of this Amendment and all related documents.

**7. LIMITED EFFECT.** In the event of a conflict between the terms and provisions of this Amendment and the terms and provisions of the Agreement, the terms and provisions of this

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Amendment shall govern. In all other respects, the Agreement, as amended and supplemented hereby, shall remain in full force and effect.

**8. COUNTERPARTS; EFFECTIVENESS.** This Amendment may be executed in any number of counterparts and by different parties on separate counterparts, each of which when so executed and delivered shall be deemed to be an original. All such counterparts, taken together, shall constitute but one and the same Amendment. This Amendment shall become effective upon the execution of a counterpart of this Amendment by each of the parties hereto.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment as of the date first set forth above.

**WELLS FARGO RETAIL FINANCE LLC,**  
as Agent and a Lender

By: \_\_\_\_\_ /s/ FRANK O'CONNOR

Title: Frank O'Connor  
Senior Vice President

**THE CHILDREN'S PLACE RETAIL STORES, INC.,**  
a Delaware corporation

By: \_\_\_\_\_ /s/ SETH L. UDASIN

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Title:

Seth L. Udasin  
Vice President and Chief Financial Officer

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**SCHEDULE C-1**

**Revised Commitments as of July 11, 2003**

1.	Wells Fargo Retail Finance LLC	\$	50,000,000
2.	LaSalle Retail Finance, a division of LaSalle Business Credit, LLC	\$	25,000,000
3.	Whitehall Business Credit Corporation through its division Whitehall Retail Finance	\$	10,000,000
			<hr/>
		Total	\$ 85,000,000

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[AMENDMENT NUMBER ONE TO THIRD AMENDED AND RESTATED LOAN AND SECURITY AGREEMENT  
SCHEDULE C-1 Revised Commitments as of July 11, 2003](#)

**CERTIFICATIONS**

I, Ezra Dabah, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Children's Place Retail Stores, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing equivalent functions):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 12, 2003

By: /s/ EZRA DABAH

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Chairman of the Board and  
Chief Executive Officer

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**CERTIFICATIONS**

I, Seth L. Udasin, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Children's Place Retail Stores, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

- (b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing equivalent functions):
- (a) all significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 12, 2003

By: /s/ SETH L. UDASIN

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Vice President and  
Chief Financial Officer

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[CERTIFICATIONS](#)

**CERTIFICATIONS**

I, Ezra Dabah, Chairman and Chief Executive Officer of The Children's Place Retail Stores, Inc. (the "Company"), pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, do hereby certify as follows:

1. The quarterly report of the Company on Form 10-Q for the period ended August 2, 2003 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in such quarterly report fairly presents, in all material respects, the financial condition and results of operations of the Company.

IN WITNESS WHEREOF, I have executed this Certification this 12 day of September, 2003.

By:           /s/ EZRA DABAH          

Chairman of the Board and  
Chief Executive Officer

I, Seth L. Udasin, Vice President and Chief Financial Officer of The Children's Place Retail Stores, Inc. (the "Company"), pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, do hereby certify as follows:

1. The quarterly report of the Company on Form 10-Q for the period ended August 2, 2003 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in such quarterly report fairly presents, in all material respects, the financial condition and results of operations of the Company.

IN WITNESS WHEREOF, I have executed this Certification this 12 day of September, 2003.

By:           /s/ SETH L. UDASIN          

Vice President and  
Chief Financial Officer